

**DARTFORD BOROUGH COUNCIL**  
**WORKING IN PARTNERSHIP - 2025 REGISTER**

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**Major Working in Partnership – Potential for Financial/Reputational Risk**

**Definition** - Joint working (non contractual) between two or more organisations, towards achieving a shared goal, where there is potential for either financial or reputational risk for the Council

<b>Major Partnership</b>	<b>Dates: Start &amp; Review</b>	<b>Parties</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	<b>Risks</b>
DARTFORD COMMUNITY SAFETY PARTNERSHIP	Set up in 2020 following dissolution of Dartford & Gravesend CSP	DBC, KCC, Police, KF&RS, Integrated Care Board, Probation - Statutory Partners. There are many others who work to support aims – including Change Grow Live (CGL), We Are With You, OPCC, Victim Support	Director of Housing & Public Protection	To create a safer, cleaner place to live, work and socialise  To deliver statutory responsibilities under Section 17 of the Crime and Disorder Act 1998 - Duty to consider crime and disorder implications	Brings together key local partners at strategic level underpinned by tactical and operational joint working Monitors emerging threats and creates the annual Strategic Assessment & subsequent Community Safety Plan accordingly.	Reputational if targets not delivered. Financial - Funding streams may reduce in current climate.  The Council will not be delivering its statutory responsibilities in terms of Crime & Disorder

Major Partnership	Dates: Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
DARTFORD HEALTH TEAM & DBC HEALTH & WELLBEING ALLIANCE		KCC Public Health, DGS CCG, DBC	Health Team Lead	Local partnership focussed on health inequalities, the preventative agenda and joint initiatives	Improved health and addressing health inequalities	KCC has stated its intention to operate One You Kent in North Kent through the allocation of a grant for 2026-2029. This is to support Weight Management and Healthy Lifestyles, and which will in 2026-27 include signposting for Smoking and Cannabis Cessation. KCC has stated its intention to terminate a contract with one provider in North Kent and has asked DBC to expand delivery which will impact targets. This is currently under discussion. There may be a TUPE risk – this is being investigated. Failure to meet targets may result in suspension of funding
JOINT WORKING WITH KENT DISTRICTS • Audit • Revs and Bens • Reprographics • Insurance • Procurement	2008	DBC; TMBC; SDC	Chief Officer & Director of Corporate Services	To deliver service and activities under shared management arrangements	Efficiencies and improved services based on best practice	Reputational – risk to service delivery if partnership fails. Partnership agreement in place for joint working and arrangements monitored via the Partnership Board

Major Partnership	Dates: Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
KENT LEADERS And Kent Joint Chief Executives Group and other Working Groups	2010	KCC, Medway BC, District Councils,	Leader and Chief Officer & Director of Corporate Services	To achieve the vision for Kent	Partners working together, with local actions contributing to common aims.  Joint working on Local Government Reorganisation proposals	Reputational – risk if agreed targets are not met
KENT AND MEDWAY ECONOMIC PARTNERSHIP		Chaired by the private sector and made up of 21 members, 11 business representatives, 8 local authority leaders and one representative from higher and further education	Director of Growth & Community	To drive forward economic growth and prosperity throughout the Kent and Medway region	Considers strategic economic investment priorities. Coordinates the Kent and Medway Economic Framework and is currently formulating a Local Growth Plan	Financial - Potential for loss of funding and non- delivery of economic growth targets

Major Partnership	Dates: Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
KENT & MEDWAY ENERGY GROUP (KMEG)	2012	DBC, Medway, ALL Kent districts,	Director of Housing & Public Protection  Climate Change Manager	To drive the Energy Efficiency agenda in the County. The partnership is working to establish the best deal for Kent residents and businesses from grants from energy companies and other grants to install energy efficiency measures. Discuss technical and strategic advice in order to assist in the development of retrofit projects in Kent and Medway. This includes improvement relating to procurement and contracting, funding and finance, technical issues, events and conferences	The partnership is working to provide the best offer for the residents, landlords, SMEs of Kent and maximise economic and environmental benefit.	Reputational - Impact of grant received if handled badly. Governance arrangements in place.

Major Partnership	Dates: Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
FASTRACK ADVISORY BOARD		Chaired by KCC Transport Portfolio Holder, comprises Dartford and Gravesham Leaders and Chief Executives and senior Fastrack officers from Kent	Head of Planning	To use influence and knowledge of the Members of the group to inform decisions with respect to the delivery of all aspects of the Fastrack programme. Also continues the work previously picked up by the Kent Thameside Strategic Transport Programme Steering Group	Championing the development of the Fastrack network, assisting in a common vision amongst partners and jointly identifying additional resources	Reputational - if the Fastrack network does not deliver on its objectives
DARTFORD TOWN CENTRE REGENERATION PROJECT BOARD	2018 -	DBC Leader, Director of Growth & Community, KCC Corporate Director Growth, Environment and Transport, KCC Head of Transportation	Director of Growth and Community	KCC are the accountable body for the funding agreement and also the Highways authority  Aim is to agree programme, resolve issues and agreed funding	Facilitates a joint approach to working where DBC are delivering a transport related project	Reputation – risk of not meeting the highway authority standards Financial - risk if the funding is not used in accordance with the Funding Agreement

Major Partnership	Dates: Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
DARTFORD FLOOD RISK PROJECT		Environment Agency  Dartford Flood Risk Project. – EPO liaise with the KRF, EA and volunteers regarding this. We also promote the Community Flood Warden training.	Emergency Planning Officer	To agree flood management schemes which the council will pay a contribution for.	Joined up approach to flood management. Prevent flood barriers to planning	Reputational - Unable to identify suitable schemes in the short term that will alleviate flood risk
DARTFORD LARDER	June 2025	Crossways Community Church Healthy Living Centre Dartford New Avenues	Community Development Manager	Create a welcoming space where people can access a choice of affordable, nutritious food. Through active participation and community connection Dartford Larder supports individuals not only in meeting their immediate needs but also in building confidence, sharing skills, and contributing to a stronger, more resilient local food system.	A strategic multi-agency approach to support people with multiple needs.  A growing and thriving community	Reputational Sustainable supply of food is subject to the development of a sustainable food network – this is being developed. This is a multi-partner approach with VCSE colleagues who are currently navigating funding challenges and the impact of NI contributions. Each partner has invested and contributes to outputs and shares DBC's vision in the project but it is within their gift to terminate their involvement.

Major Partnership	Dates: Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
KENT AND MEDWAY HEALTH PROTECTION BOARD		Chaired by Directors of Public Health – KCC and Medway NHS Kent and Medway KCC –Adult Social Care KCC Communications Kent and Medway ICS Kent Resilience Team Kent Trading Standards UKHSA	Head of Environmental Health & Regulatory Services	To share real time advice and information to Local Authorities, NHS, KCC, UKHSA and apply to Kent and Medway in the most effective way. Pandemic Management	Ability to influence how decisions that are made for the County and that can affect LA's. First-hand knowledge of outbreaks, virus trends, grants available, vaccination programmes EPO attends the Bronze and Silver Group meetings when they are called (part of KRF) to ensure that DBC are represented and that we are following the correct procedures and that the appropriate information is shared to those in DBC that need it. Horizon scanning for emerging risks	Reputational - if not following local and Govt guidance.

## Minor Working in Partnership – Low Risk

**Definition** - Joint working (non contractual) between two or more organisations, towards achieving a shared goal, where the potential for financial and reputational risk for the Council, is low.

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
EXCELLENT HOMES ACTIVE LIVES PFI PROJECT		KCC, DBC	Head of Housing Housing Policy & Development Manager	To provide units of high quality extra care accommodation	Nomination rights	Low - now completed and units let
BETTER HOMES ACTIVE LIVES PFI PROJECT		KCC, DBC & Sevenoaks DC and other districts	Head of Housing Housing Policy & Development Manager	To provide units of high quality extra care accommodation.	Nomination rights	Low - now completed and units let.
CIVIL CONTINGENCIES & EMERGENCY PLANNING - KENT COUNCILS MUTUAL AID	2007 2010	KCC, Medway Council, Kent District Councils	Emergency Planning Officer	To provide resources to other emergency responders when beyond a single Council's capability and to receive resources when needed.	Provides support and assurance to the Council, if response beyond our own capability and capacity.	Low – SLA in place

<b>Minor Partnership</b>	<b>Dates:- Start &amp; Review</b>	<b>Parties</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	<b>Risks</b>
CITIZENS ADVICE NORTH WEST KENT	2008	Outside body affiliated to the national network of Citizens Advice Bureaux	Community Development Manager	Voluntary sector organisation providing advice and support to local residents	Delivery of advice service	Low - CAB is now operating a full time service out of DBC Civic Centre. The risk of not being able to meet increased demand and recruit volunteers needed to support the service has been mitigated by CAB renting a small office in the East Wing of DBC, providing a space for Volunteers to undertake administrative functions. CAB has dedicated use of Interview Room 10 and reception pod. Further discussions are taking place regarding the instal of a kiosk at the Civic Centre
PORCHLIGHT	2022-2024	DBC & Porchlight	Housing Solutions and Private Sector Manager	Voluntary sector organisation working with single homeless people to support them from the street and to help them sustain housing	Delivery of advice and support services	Low - SLA in place

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
HEALTH HUB ROUGH SLEEPERS – PORCHLIGHT & ST EDMUNDS BENEFICE	2025-26	DBC Porchlight & St Edmunds – Dartford	Community Development Manager	The provision of a bespoke hub co-ordinating health and wellbeing services that directly support the physical and mental wellbeing of rough sleepers in Dartford	Service users the focus of planning, commissioning and delivering. Partnership brings organisational expertise – additional value achieved by provision of something more than the Council could do by working alone.	Low - Funding has now switched to Govt RSI – this has removed the risks associated with the previous Health Funder, and the sustainability of the project is more optimistic, however, funding remains subject to political priorities and budget constraints of Govt funding.
DARTFORD & GRAVEHAM ADVICE FORUM		KCC Adult Services, Job Centre Plus, DBC, GBC, Pensions Services, RSLs, Tree Community Forum, Neves Scott Solicitors + others	Benefits Training & Quality Officer	Exchange of info re legislation and structural/ organisational change for main stakeholders, sharing of best practice	Better coordination and linkages between various agencies involved with individual customers	No financial or reputational risks identified
DARTFORD & SEVENOAKS BENEFITS ADVICE FORUM		YMCA Thames Gateway, KCC, RSLs, CAB and Places for People	Benefits Manager	Exchange of information re legislation and structural/ organisational change for main stakeholders, sharing of best practice	Better coordination and linkages between various agencies involved with individual customers	No financial or reputational risks identified

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
DARTFORD & GRAVEHAM HOME IMPROVEMENT AGENCY (HIA) previously Care and Repair Scheme	1994	DBC, Gravesham BC, KCC, Town & Country, Peabody Housing	Senior Private Sector Housing Officer	To assist owner occupiers or private tenants who are 60+ or disabled, or on low incomes to repair/adapt their homes.	Maintains reliable builders' lists and provides agency services including surveying & design services, handyperson, security measures, benefits advice – joint procurement of a service	Low
DARTFORD VULNERABILITY AND CONTEXTUAL SAFEGUARDING (DVACS)	2020	DBC, Kent Police, KCC, , CGL, NHS, VRU, We Are With You, Probation, DWP, Playplace	Community Safety Manager	To assist the Community Safety Plan in supporting vulnerable communities and individuals that may require multi-agency support and by tackling forms of Anti-Social Behaviour and gangs and child criminal exploitation	Works in partnership to effectively provide support and reassurance to victims and vulnerable communities	Low - While the group aims to encourage legitimate information sharing, there is a need to ensure that this is covered by a legal power and complies with the principles of information sharing
DARENTH VALLEY HOSPITAL HIGH INTENSITY USER STEERING GROUP		DBC, DVH, SECAM, Police	Community Safety Manager	To assist the Community Safety Unit in identifying vulnerable individuals who are in need of multiagency support.	Works in partnership to effectively provide support and reassurance to victims and vulnerable communities	Low

<b>Minor Partnership</b>	<b>Dates:- Start &amp; Review</b>	<b>Parties</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	<b>Risks</b>
COMMUNITY SAFETY UNIT DAILY MULTI-AGENCY BRIEFING		DBC, Kent Police, KFRS, DBC Housing, Community Wardens	Community Safety Manager	Daily briefing (via Teams) covering the incidents over the last 24 hours.	Daily information sharing with the partners. Providing a joint problem solving approach to incidents reported.	Low
DOMESTIC HOMICIDE REVIEW – STEERING GROUP		DBC, Kent Police, Kent and Medway NHS Trust, Medway Council, Probation Service, Kent County Council, Kent and Medway CCG/K&M ICB	Community Safety Manager	Exchange of information re legislation and structural/ organisational change for main stakeholders, sharing of best practice.	Better coordination and linkages between various agencies involved. Offering lessons learnt and best practice moving forward.	Low
INTEGRATED OFFENDER MANAGEMENT (IOM)	2015	Kent Police, Probation Service, DBC,	Community Safety Manager	Monthly meeting to monitor the most recidivist offenders ensuring they are complying with licence conditions.	Works in partnership with other enforcement agencies to offer assist with transition from the prison environment to the community. Highlighting housing needs.	Low

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
SERIOUS AND ORGANISED CRIME PARTNERSHIP	2020	Kent Police, DBC, KCC, VRU	Community Safety Manager	Meeting sharing intelligence and up-to-date information on known Organised Crime Networks and high impact offenders.	Prioritising those recidivist individuals and groups that are/ will have an impact on the local community.	Low
SAFEGUARDING STEERING GROUP		DBC, KCC	Policy and Performance Officer,			Low
KSCMP DISTRICT COUNCIL SAFEGUARDING LEADS		KCC and all Kent Borough and District Councils	Safeguarding Lead	Four Priority focus areas. These are 1) Significant harm to under twos 2) Serious Youth Violence, 3) Adolescents with complex needs 4) Sexually inappropriate and harmful behaviour	Ensuring that frontline practice is improved through the learning identified in practice reviews.	Low
EBBSFLEET PLANNING LIAISON GROUP	2015	DBC, Ebbsfleet Development Corporation, KCC, Gravesham Council	Head of Planning/Planning Strategy Manager/ Development Manager	To ensure effective working between EDC and the LAs on strategic planning and infrastructure matters	Liaison, information-sharing, joint preparation of planning documents	Low – provides forum to discuss and agree on potential matters of conflict/disagreement

<b>Minor Partnership</b>	<b>Dates:- Start &amp; Review</b>	<b>Parties</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	<b>Risks</b>
HOUSING COMMUNITY INITIATIVE FUND		Resident Forum Reps & Housing	Head of Housing	To allocate funding to local projects	Fund one off projects for benefits of tenants.	Low
KENT CONNECTS	2001	KCC, DBC, and all District Councils in Kent, Medway Unitary Council; GOETEC Consortium, Kent Fire and Rescue Service and Kent Police	Head of IT & Transformation	<p>This partnership of public sector bodies in Kent seeks to make the best use of information technology and digital services, to respond collaboratively to challenges and leverage opportunities together.</p> <p>Delivers partnership events and specialist groups to help partners understand and influence current and future thinking, and to maximise opportunities for collaboration and knowledge sharing.</p>	Knowledge sharing, identification/introduction of new technologies and providers, discounts on some training events etc.	Low – more of an advisory body rather than having any operational function

<b>Minor Partnership</b>	<b>Dates:- Start &amp; Review</b>	<b>Parties</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	<b>Risks</b>
KENT COUNTY SPORTS PARTNERSHIP (previously Kent Active Sports Partnership)	1999	DBC, KCC, Sport England, Medway Council + 11 other district/borough councils in Kent, Kent Cricket Board, Kent RFU, Kent Football Assn, Kent Netball, Kent Basketball, Kent Athletics, Kent Hockey	Community Development Manager	To help all young people in Kent with the ability and desire to improve their sporting skills through a co-ordinated programme that will provide access to organised sport.	Attracts Sport England lottery revenue funding and specialist sport-specific support into the Borough.	Low
KENT EQUALITY COHESION COUNCIL (previously North West Kent REC)		Outside body	Community Development Manager	Promote racial equality in North West Kent	Assistance to Council in promoting equal opportunities.	Low
KENT ESTATES PARTNERSHIP	2016	Public sector partners from across Kent	Director of Growth & Community	To create an integrated, flexible and affordable public estate  To share best practice and coordinated working across One Public Estate	Underpins and enables the efficient delivery of social and economic outcomes for the whole county by getting more from the collective estate	Low

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
KENT HOMECHOICE (PAN KENT CBL)		Representatives from all Districts and Housing Associations in Kent	Housing Solutions and Private Sector Manager	To deliver a Pan Kent CBL and Homelessness system that simplifies the process, and provides consistency and aids mobility across Kent.	A joint working initiative that delivers benefits to our residents and tenants when they are seeking to access social housing.	Low – now fully operational and working well
KENT AND MEDWAY RESILIENCE FORUM	2005 ongoing	All Category 1 and 2 responders in Kent	Emergency Planning Officer (operational)  Director of Growth and Community (on strategic board)	To provide resilience to identified risks through a control and command structure in Kent as required by the Civil Contingencies Act 2004	To provide an agreed and tested response to emergencies.	Low – individual partners deliver actions individually or coordinated. Governance arrangements in place
KENT RESOURCE PARTNERSHIP – reports to KENT & MEDWAY ENVIRONMENT GROUP (KMEG)  And Officer Advisory Group and Project Groups		KCC and all District Councils	Director of Housing & Public Protection  Head of Waste, Public Realm & Enforcement Services	To work in partnership across Kent to deliver an effective waste management service	To achieve Government and European targets for recycling, composting, waste reduction and reduction of landfill etc.	Low – individual partners deliver actions. Funding held by KCC.  Governance arrangements in place.

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
DARTFORD CHILDREN & YOUNG PEOPLE'S BOARD (Previously LOCAL CHILDREN'S TRUST BOARD) Also known as LOCAL CHILDREN'S PARTNERSHIP GROUP	2008  2009  2010  2016	Partnership bringing together schools, Dartford BC, KCC services for children & young people incl. children's specialist social services, education and early help, DGS CCG, Police, KFRS	Safeguarding Lead  Director of Housing & Public Protection	Identify Dartford issues around young people	To improve outcomes for children and young people through a targeted multi-agency delivery plan.	Low - partnership led by the County Council.  Governance arrangements in place.
NORTH KENT DOMESTIC ABUSE FORUM		Gravesham and Dartford Community Safety Officers, KCC Social Services, KCC Commissioning Team, DBC and GBC Housing Officers, Kent Police, Clarion Housing Group, NHS Health Visitors, Porchlight, Change Grow Live, Rethink, Specialist DA service providers	Housing Solutions and Private Sector Manager	Raise awareness and increase the reporting of domestic violence. To improve services and support to victims; and opportunities for perpetrators to reform.	Multi-agency working enables sharing of best practice and information on resources available to deliver support available to victims, and rehabilitation to perpetrators.	Low – this is a CSP Priority. Failure to develop an appropriate response and display leadership in co-ordinating local services could pose a reputational risk.

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
TOWN CENTRE PARTNERSHIP	2001	DBC, Police, KM Group, Groundwork, Orchards Centre, Priory Centre, Atik Night Club, McDonalds, Boots, Sainsbury, NWK Racial Equality Council, KTS C of C, DGS PCT, Holy Trinity Church, Kent Architecture Centre, Orchard Theatre, KCC, NW Kent College, W H Smith, South Eastern Rail, CVS, Wilkinsons, B&Q, Dartford Grammar School, Regatta Estate Agents, Arcadia Group.	Director of Growth & Community	Develop a partnership approach to improving the vitality and viability of DTC.	The partnership acts as prime unifying force for the range of private, public and community sector interests that interact with the management, improvement and promotion of the town centre environment, with a social or economic interest in Dartford.	Low. Governance arrangements in place.
And Sub-Group:- Dartford Town Against Crime (DTAC)			DTAC Intelligence Manager	To manage business retail crime including offenders for those who are members of the DTAC Scheme	Coordination and active participation by key stakeholders, Shop Safe radio scheme.	Low, but failure to meet expectations could lead to disengagement and render scheme unsustainable.
KENT HOUSING GROUP	2000	All 12 Housing teams for the Kent districts. All Kent HA's and other stakeholders in Housing county wide	Head of Housing	To work in partnership across Kent to deliver better housing services	To share knowledge, information that improves services, be the voice of Housing in Kent	Low. Governance arrangements in place

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
KENT FINANCE OFFICERS GROUP		All 12 District S151 Officer, KCC, KF&RS, Kent Police	Head of Finance	To work in partnership across Kent on finance related matters	To share knowledge, best practice and latest government guidance and its application.	No financial or reputational risks identified
KENT CHIEF PLANNERS GROUP		All Head of Planning in Kent, Medway and EDC as well as KCC representative	Head of Planning	To work in partnership across Kent and Medway to deliver better Planning Services	To share knowledge, best practice and latest government guidance and its application. To hear presentations on relevant initiatives	Low. Reputational if Dartford performance and practices are not keeping up with neighbouring authorities
KENT PLANNING POLICY FORUM		Planning Policy Managers in Kent and Medway and KCC representative	Planning Strategy Manager	To identify joint issues and develop common approaches to local plan preparation, policy issues and strategic planning matters	To share knowledge, best practice and latest government guidance and its application in relation to planning policy matters.	Low. Reputational if Dartford's practices with respect to policy and plan preparation are not following best practice

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
KENT DEVELOPMENT MANAGERS OFFICERS GROUP		Development Management Heads in Kent and Medway and KCC	Development Manager	To identify joint issues and develop common approaches to Development Management issues	To share knowledge, best practice and latest government regulations and guidance and its application in relation to Development Management matters	Low. Reputational if Dartford's practices with respect to Development Management are not following best practice
LABC KENT BUILDING CONTROL MANAGER GROUP		Heads of Building Control in Kent and LABC	Building Control Manager	To identify joint issues and develop common approaches to Building Control issues	To share knowledge, best practice and latest government regulations and guidance and its application in relation to Building Control matters	Low. Reputational if Dartford's practices with respect to Building Control are not following best practice
KENT AUDIT GROUP		All Chief Audit Executives in Kent	Audit Manager	To share, develop and improve audit practices in Kent	To share knowledge, best practice and deliver an annual conference	No financial or reputational risks identified

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
KCC FINANCIAL HARDSHIP TASK & FINISH GROUP		The group consists of partners from KCC, all district and borough councils, Medway Council, the voluntary sector, and other public sector organisations	Community Development Manager	The Task & Finish Group has continued to meet monthly to discuss challenges and activity around financial hardship support.	The Financial Hardship Task & Finish Group works with partners in identifying changes in the cost-of-living landscape. The priorities identified shape the delivery of support, and where appropriate more partners are engaged to ensure that the group is a strong representation of the multi-faceted support system for residents across the county.	Low - Funding streams and funding priorities determine the focus and work of the group

Minor Partnership	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	Risks
KENT ENVIRONMENTAL HEALTH MANAGERS GROUP (KEHM)  Also includes Technical Working Groups for Food, Health and Safety and Environmental Protection		Heads of Environmental Health teams in Kent and Medway	Head of Environmental Health & Regulatory Services	To identify joint issues and develop common approaches to Environmental Health issues nationally and across the county	To share knowledge, best practice and latest government regulations and guidance and its application in relation to EH matters	Low. Terms of Reference in place for group. Aim to find best practice and ensure consistency across the county
AGEINGWELL (NHS KENT AND MEDWAY		NHS Kent & Medway D,G & S Officer representatives	Community Development Manager	Scoping and Engagement with Homeless and Vulnerable adults		Risk of falling outside of decision making process and contributing to health outcomes of Dartford's population
KHG EQUALITY, DIVERSITY AND INCLUSION SUB GROUP		All Kent Councils plus all Kent HA's	HR Manager	To share information on approaches to improving EDI	To share knowledge, information that improves EDI within organisations	No financial or reputational risks identified
DARTFORD, GRAVESEND AND SWANLEY – DEMENTIA FRIENDS COMMUNITY		Organisations that are committed to making Dartford a Dementia Friendly Community	Community Development Manager	Corporate Plan 24-27 objective: To create a Dementia Friendly Community increasing awareness and understanding of dementia and of people living with dementia.		Professional expertise of ADSS is key to supporting DBC's commitment to creating Dementia Friendly Communities – (VSCE are experiencing funding challenges as a direct result of recent NI changes). Reputational risk to DBC

## External Working Groups

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
BLUEWATER COMMUNITY FORUM		Community groups in Dartford and Gravesham, Groundwork Trust Bluewater management, Land Securities, Police, other service providers, Dartford Council planning and community safety officers	Community Development Manager	To share information in pursuit of achieving benefits for the local community from regeneration	Dissemination of information throughout the local community, increasing knowledge of Council activity, as well as Council getting better understanding of community needs to feed into the planning process	Provides an opportunity to connect with colleagues. Reputational risk if we so not stay connected. Currently attended by x 2 Health Walk Leaders who feedback to officers and are now involved in the events planning of the Bluewater Community Forum
BLUEWATER EMERGENCY PLANNING	2005	Bluewater, Police, F&RS, NHS, Ambulance, DBC, KCC	Emergency Planning Officer	To be specifically aware of risks associated with these local sites and threats	To be able to integrate into the agreed response at these sites	
CONTAMINATED LAND FORUM	1999	KCC, Environment Agency, University of Greenwich, Kent Local Authorities	Environmental Health Scientific Officer	To facilitate a co-ordinated approach to dealing with contaminated land in Kent	Establishes links between the relevant enforcement agencies, allows sharing of ideas, problems, solutions	

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
COMAH - Control of Major Accident Hazards		KENT RESILLIANCE FORUM. KFRS, SECAMB, KENT POLICE, DISTRICT EPO'S	Emergency Planning Officer	Control of Major Accident Hazards EPO liaises with all COMAH sites to ensure their plans are regularly updated and tested		Risk of being unable to influence and lobby for outcomes that impact Dartford and its residents in the event of a COMAH incident
DARTFORD RIVER CROSSING EMERGENCY PLANNING	2006	DRC, HA, Kent & Essex Police, F&RS, PCT, Ambulance, Thurrock, DBC	Emergency Planning Officer	To be specifically aware of risks associated with these local sites and threats	To be able to integrate into the agreed response at these sites	
DISTRICT COUNCILS NETWORK		Cross party member led network of all 201 district councils in England	Leader/Chief Officer & Director of Corporate Services	To provide a national voice for district councils within the Local Government Association	Lobbying of central government, political parties and other stakeholders; commissioning research; providing support and sharing best practice	
EQUINE WORKING GROUP		DBC, RSPCA, Police, KCC Wardens, British Horse Society, Landowners	Animal Control Officer	Ad-hoc forum to discuss policy and procedures relating to illegal grazing	Build on examples of good practice. Access to specialist staff	

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
HOUSING STRATEGY AND ENABLING GROUP (sub group to the Kent Housing Group)		All Kent housing authorities and 2 nominated registered providers	Housing Policy & Development Manager	To share best practice in terms of strategy development and service delivery. To develop and produce solutions and working practice to identify housing need and assist in the delivery of new affordable urban and rural housing	Promotes partnership working	
KENT & MEDWAY AIR QUALITY PARTNERSHIP	1992	KCC, All Kent Local Authorities	Environmental Health Scientific Officer	To facilitate a coordinated approach to local air quality management in Kent	Assists in promoting the need for a corporate and consistent approach and improves consultation between the DEFRA Regional Air Quality Co-ordinators Group and the Kent local authorities	

<b>External working group</b>	<b>Dates:- Start &amp; Review</b>	<b>Parties</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	
KENT & MEDWAY SAFETY ADVISORY GROUP	2012	All Kent Local Authority SAG Chairs, KRF, KCC Highways, Kent Police, K&MFRS (DBC EPO Chairs this group)	Emergency Planning Officer	To enable a professional, joint approach to ensure event safety is improved on a County basis	Avoids duplicity and enables the sharing of lessons learnt and best working practices	
KENT DOMESTIC RETROFIT GROUP (previously Kent Energy Efficiency Partnership)	1998	All Kent Local Authorities	Environmental Promotions Officer	To provide a coordinated approach for energy conservation in Kent	Enables bulk discount schemes and grant application opportunities on behalf of Kent residents	

<b>External working group</b>	<b>Dates:- Start &amp; Review</b>	<b>Parties</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	
NORTH KENT HOUSING PARTNERSHIP	2003	Hyde Housing Group, Moat Housing Group, London & Quadrant Housing Group, West Kent Housing, Orbit Housing, Clarion Housing Group, MHS Homes, Sage Homes, Homes England, DBC, Gravesham BC, Swale BC, Medway Council	Housing Policy & Development Manager	To enable the provision of affordable housing in the Borough	Provides a framework for improved coordination of funding programmes and planning of housing developments between the Council, Homes England and housing association partners. Flexible partnership enables other housing associations to deliver affordable housing where necessary.	

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
NORTH KENT PLANNING AND ENVIRONMENT GROUP	2011	North Kent planning authorities, KCC, Natural England, Kent Wildlife Trust	Policy Planner	To discuss and develop a common approach to environmental issues which cross borough boundaries. Develop common evidence based on these matters	Efficiencies in preparing evidence based on strategic environmental issues. Meeting statutory obligations in respect of joint response to cross-boundary issues	
UNAUTHORISED ENCAMPMENT WORKING PARTY		KCC, Police, All Kent local authorities DBC no longer attends, but receives minutes (when the group meets)	Enforcement Manager	Forum to develop coordinated approach to dealing with illegal encampments and traveller related activity	Examples of good practice. Developing a coordinated and unified approach	
UPPER THAMES OIL POLLUTION GROUP	2003	PLA, GBC, DBC, EA, KCC	Emergency Planning Officer	To meet the agreed expectations and to respond to an oil pollution incident affecting the foreshore of the River Thames	Integrate response on shore and on water. To have common plans and to facilitate the statutory training required of oil pollution officers and beach masters	

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
NORTH KENT VOLUNTARY SECTOR ALLIANCE		VCSE Led (up to 280 member orgs) – DBC Officer in attendance	Community Development Manager	A forum for shared learning, networking and development	To build enabling relationship with the voluntary sector.	Reputational Risk if DBC not seen to be engaging or listening.
DG&S NHS TRUST ARMED FORCES STEERING GROUP	2024	<p>NHS Trust and external guests and colleagues</p> <p>Links to NHS Kent &amp; Medway Armed Forces Network</p> <p>The Kent and Medway Armed Forces Network (KMAFN) is a multi-organisational group which includes members from the NHS, MoD, Armed Forces Reservists, mental and physical health clinicians, the Royal British Legion and other interested charities and organisations from across Kent and Medway.</p>	Community Development Manager	<p>To improve access and the experience of the Armed Forces Community (reservists, veterans, families, adult cadet leaders) in the provision and delivery of health care service and meet the legal requirements of the of the Armed Forces Bill 20211.</p>	<p>Improved understanding of NHS provision for members of the Armed Forces Community</p>	Reputational risk if DBC not seen to be engaging

<sup>1</sup> New Armed Forces Bill passed in Parliament - GOV.UK ([www.gov.uk](http://www.gov.uk))

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
KENT & MEDWAY ARMED FORCES NETWORK		The Kent and Medway Armed Forces Network (KMAFN) is a multi-organisational group which includes members from the NHS, MoD, Armed Forces Reservists, Mental and Physical Health Clinicians, the Royal British Legion, SSAFA and other interested charities and organisations from across Kent and Medway		Its aim is to facilitate the ICBs and community in the delivery of the Armed Forces Covenant and the Armed Forces Act 2021.		Reputational risk if DBC does not engage and capitalise on value of collective lobbying and sharing of information that serves to benefit members of the armed forces community

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
LGA ARMED FORCES COVENANT NETWORK	April 2024	<p>Membership to the network is open to local authority officers from across the United Kingdom who are actively engaged in implementing and promoting the Armed Forces Covenant within their respective local authorities. This includes officers responsible for housing, social services, health, education, employment, and community engagement. Additionally, representatives from relevant stakeholder organisations, such as support groups, charities, and government departments may be invited to participate as and when.</p>	Community Development Manager	<p>The purpose of the LGA Armed Forces Covenant Network is to advocate for policies that help local authorities ensure that individuals who have served in the British Army do not face disadvantage as a result of their service. The network aims to influence central government - using the mechanisms of the LGA - to provide local authorities with the necessary tools, resources, and support to fulfil their obligations under the Armed Forces Covenant and effectively address the needs of the armed forces community</p>	<p>Enhanced understanding and connectivity to expertise across the wider LGA network</p>	<p>Reputational risk if DBC does not engage and capitalise on value of collective lobbying and sharing of information that serves to benefit members of the armed forces community</p>

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
WEST KENT JOINT MANAGEMENT GROUP (DISABLED ADAPTATIONS)	1992	KCC, DBC, Sevenoaks DC, Tonbridge and Malling BC, Maidstone BC, Tunbridge Wells BC, Gravesham BC, Tonbridge and Malling HA, Hyde 'in touch' Support Ltd (HIA), Health Authority, User Groups. Overview of local authority performance re disabled adaptations	Senior Private Sector Housing Officer	To maintain a strategic overview of equipment and adaptation services for disabled persons in the West Kent social services area	Allows for consideration of new legislation, best practice, training needs/opportunities and monitoring of activity and expenditure	
HEALTH INEQUALITIES ACTION GROUP		DBC all Depts, Public Health, DG&S, VCSE	Health Team Lead	Support delivery of Corporate Plan - identify inequalities in public health, lobby for accessible health services and ensure our powers are used effectively to improve health outcomes for Dartford people.	Access specialist resources and funding streams	Reputational – Delivery of health services is not controlled at DBC level

External working group	Dates:- Start & Review	Parties	Contact Officer	Aims	Added Value/Benefits	
DARTFORD GRAVEHAM AND SWANLEY HEALTH AND CARE PARTNERSHIP CHILDREN'S AND YOUNG PEOPLE'S BOARD		K&M ICB ICB Clinical Lead for CYP Services ICB Programme and Project Managers Children's Acute & Community Paediatrics Local Maternity and Neonatal System Representative DGS HCP HCP Director/Associate Director HCP Primary Care Medical Director and/or HCP GP Clinical Lead Dartford and Gravesham NHS Trust (DGT) Chief Medical Officer – Chair Chief Executive Officer Chief Nurse, Chief Operating Officer, CYP Clinical Director ,Associate Director of Nursing, CYP Services, Divisional Director of Operations, CYP	Community Development Manager	<p>This Board is responsible for bringing together organisations across the system, including health, social care, local authority, public health, voluntary and community sector providers and patient representatives.</p> <p>Our collective aim is to reduce health inequalities for children and young people, enabling them to access healthcare services where needed, and ultimately aiming to focus on prevention moving forward.</p>	Putting children and young people at the forefront of planning and commissioning and delivering services. It can also lead to added value by achieving something more than the Council could do by working alone.	Effectiveness of the group – The role, effectiveness and membership of the Board will be reviewed at least annually with an initial review after six months to ensure that it is fulfilling its purpose within the overall governance structures

	Services, Community Services KCHFT Representative, Oxleas Representative, Mental Health Services Operations Director, NELFT, DGS Health & Primary Care Director of Collaborative Delivery, SECAMB Strategic Partnerships Manager, Healthwatch Kent Manager, Voluntary Sector, Local Authority Kent County Council (KCC) – Children's Social Care, KCC Early Years and Education Commissioners, Bexley Council Representative, Public Health Consultant for DGS area, Whole Systems Obesity Lead for DGS area, Borough and District Councils, Dartford Borough Council, Gravesham Borough Council, Sevenoaks District Council, Bexley Borough Council, Other Other HCPs including out of area if required				
KCC TRAFFIC MANAGEMENT ORDERS GROUP	KCC, ALL DISTRICTS, DISTRICT EPO'S, Utilities, Planning, All Emergency Services	Emergency Planning Officer	Ensure collaboration between all parties and prevent clashes between events and works		Reputational risk due to events clashing with road works and closures, causing cancellation or curtailment of events.

## DBC Liaison Groups

Liaison Group	Dates:- Start & Review	Groups	Contact Officer	Aims	Added Value/Benefits	
DARTFORD YOUTH COUNCIL		St Catherine's Catholic School for Girls; the Leigh Academy; North Kent College; Dartford Grammar School for Girls (x2); Dartford Grammar School for Boys (x2); CTK St Mary's Sixth Form (x2)	Events & Culture Team Leader	The Dartford Youth Council aims to provide a means of two way communication between Dartford Borough Council and the young people who live, work and go to school in the Dartford Borough.	Engaging young people to participate in community development and citizenship issues.	Reputational risk – concerns that participation limited to Grammar School pupils. Mitigated by work currently taking place with Youth focussed organisations across DBC under the Young People portfolio. The Communities Team are also working closely with DBC's Resident Involvement Officer to explore joined up working
DARTFORD ELDERS' FORUM			Events & Culture Team Leader	To consult and listen To enhance social inclusion To connect	Resident engagement on health, council and third sector services	Reputational Risk if DBC does not respond to challenge of expanding membership – concern is that minority groups new to Dartford will be excluded if membership closed because venue does not have capacity to accommodate greater numbers.  Reputational Risk if engagement has no visible outcomes  Reputational Risk if purpose of group is unclear

<b>Liaison Group</b>	<b>Dates:- Start &amp; Review</b>	<b>Groups</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	
FRIENDS OF DARENTH COUNTRY PARK	2000	DBC officers and members, Arrow Riding Centre, PSU, Groundwork, Darenth and Bean Parish Council, Residents Groups	Head of Waste, Public Realm & Enforcement Services	To advise and assist with the running of the park	Listen to users' views and requests, coordinates activities, and supports volunteers which reduces budgetary needs, involves residents and users giving a sense of involvement and voice. Disseminates information.	

<b>Liaison Group</b>	<b>Dates:- Start &amp; Review</b>	<b>Groups</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	
FRIENDS OF DARTFORD HEATH	2000	DBC officers and members, Police, Fire Service, local residents, heath users and volunteers	Head of Waste, Public Realm & Enforcement Services	To advise on the running of the park and act as a forum between users/ organisations	Listen to users' views and requests, coordinates activities, and supports volunteers which reduces budgetary needs, involves residents and users giving a sense of involvement and voice. Disseminates information.	
FRIENDS OF HESKETH PARK	2000	DBC officers and members, Police, Cricket Club, Bowls Club, local residents and park users	Head of Waste, Public Realm & Enforcement Services	To advise on the running of the park and act as a forum between users/ organisations	Listen to users' views and requests, coordinates activities, and supports volunteers which reduces budgetary needs, involves residents and users giving a sense of involvement and voice. Disseminates information.	

<b>Liaison Group</b>	<b>Dates:- Start &amp; Review</b>	<b>Groups</b>	<b>Contact Officer</b>	<b>Aims</b>	<b>Added Value/Benefits</b>	
DARTFORD BOROUGH TENANTS & LEASEHOLD FORUM		Reps of Tenants and Leaseholders Forum and DBC	Head of Housing	To form a constituted borough wide tenants and leaseholders consultative group	Gives the opportunity for forum members to gain knowledge about the Council and its partners and to develop its own action plan.	
HOUSING ADVISORY BOARD	2022	Member, Officer and Tenant representatives	Director of Housing & Public Protection	To advise on and review strategic housing issues	Tenant and Member engagement with the housing service	

## **Committees set up under the Local Government Act 1972**

ELTHAM CREMATORIUM JOINT COMMITTEE	DBC, LB Greenwich, LB Bexley	Head of Finance	To lay down policy for the operation of Eltham Crematorium	Provision of cremation services to Dartford residents	Low – joint committee oversees.
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